



unity ) Mo

NG SH

U

exciting introduction to the City of Temiskaming Shores' first Design Charrette. Lake Temiskaming from SPACE.

The view from 700 kilometers in space offers an

ng Shore

# WHAT IS A DESIGN CHARRETTE

"...The word "charrette" is French for "cart", and refers to the 19th Century Ecole des Beaux-Arts practice of collecting design assignments from various studios by a professor pushing a cart. The students placed their drawings, finished or not, into the cart after the allotted time has elapsed..."

"...Within the architecture, urban design, and planning professions, the term "charrette" refers to when community representatives develop design solutions to address a specific issue, site, or geographic area of a neighbourhood, village, town, city or region. Charrettes typically deal with an urban design issue of social and civic importance..."



# WHAT IS A DESIGN CHARRETTE?

"...A charrette is a brief but intense design workshop in which stakeholders and interested citizens are invited to contribute to the work of an interdisciplinary team of urbanists during the earliest stages of design and planning..."

"...A design charrette is an illustrated brainstorm. It is an intensive design and planning workshop in which competing teams, led by design professionals, develop proposals and present them for public review. It is meant to advance creative but feasible solutions to social, civic, and environmental challenges. The Charrette is an opportunity for civic outreach and service which can galvanize a neighbourhood, jump-start real projects or generate a vision for community..."





### TEAM LEADERSHIP

"...At a charrette, team leadership is critical. It is essential to select team leaders who are hard-working, convivial, and talented in urban design, and who can be there for the entire event. Mutual respect among the leaders is helpful in attracting professions who otherwise might not be inclined to join a long and arduous workshop. It is essential that out-of-town guests be coupled with local design professionals. This mix obviously combines fresh, outside perspective with deep local knowledge. Personal chemistry must be carefully taken into account when grouping team leaders"

#### Donna Hinde Team Leader: GREEN TEAM CHARRETTE TEAMS & TEAM MEMBERS Team Members: Marc Dumont Harvey Nightingale Glen Tunnoch David Armstrong **Bob Norris** Chad Cranley Andy Cotnam - presenter Desmond Hemingway Bob Jonkman Team Leader: Sheila Willis Team Members: RED TEAM Maurice Landriault Bob O'Dell - presenter Kevin Dutcher Judy Shanks Chris Gallagher Greg Bender Donna Fortier Carman Kidd Fernando Ribas Jason Innis - presenter Ron Awde BLUE TEAM Jan Edwards Jocelyne Maxwell Team Leader: Steve Amyot Wes Walker Team Members: Tom Salter Shaun Jolliffe Kevin Duke Claude Gravel Martin Ethier Team Members: Owen Smith Team Leader: Chris Jones - presenter **Bob Dodge** Louise Paoletti

#### GREEN TEAM

#### Team Leader:

#### Donna Hinde

of Landscape Architects. past President of the Ontario Association Burlington and Markham. Donna is the urban centres in Vaughan, Nepean, Ajax, preparing plans for new communities and Sound. She has also been involved in Guelph, Belleville, Port Dover and Parry Port Hope, Collingwood, Branford, including New Liskeard, Thunder Bay, planning projects for communities Ontario and comprehensive waterfront waterfront and urban design projects across been involved in community planning, collaborative design process. Donna has experience and specializes in physical planning projects using an open firm of planners, urban designers and landscape architects. She has 25 years of The Planning Partnership, a Toronto-based Is a Partner and Landscape Architect at

#### RED TEAM

#### Team Leader: Bob Jonkman

Ryerson, successfully led the implementation of and Economic Development. Bob has Queen's School of Business Wildlife Center. presently Chair of The Temiskaming NuComm in Temiskaming Shores, and is community through Strategic Planning business emerging business services. Since his departure from Bell, Bob has used his Bell Nordiq, with responsibilities for Is a former corporate Vice President of with expertise **Business** He is a graduate of Ö assist courses the







#### Team Leader:

#### Tom Salter

Is the Principal and Owner for Salter Research and Stonewall Studios. He has a Masters Planning Degree from the University of Waterloo in Urban Studies. He has 30 years experience in planning and development. He is a certified Facilitator with the Niagara Institute. He is the Chair of the Thorold LACAC for 12 years. He was the Chair of the Regional Municipality of Niagara LACAC for eight years.

#### YELLOW TEAM

#### Team Leader: Owen Smith

Is a Lawyer and President of Strategic Risk Control Ltd., an International Risk Consulting Company. He works with large commercial clients and other consultants to formulate unique and focused business plans. He is a resident of the New Liskeard area. Owen is active in community affairs and organizations. Owen is passionate about the future of Temiskaming Shores and eager to see it carry on as a wonderful place to live.







#### INTRODUCTION

The Council's Mission Statement is decidedly focused on improving the quality of life for the residents of the community. By virtue of the municipality's regional service centre role, strategic decisions that may result in the efficient, economical and coordinated management of integrated community health care services will positively impact the residents of Temiskaming Shores and surrounding municipalities.

A new City, with new City leaders and a pressing economic development imperative combined with forward visioning health care professionals suggests a new formula for improved service delivery.

#### BACKGROUND

In early 2001, the Council of the former Town of New Liskeard was introduced to a new service delivery concept comprised of a blend of francophone, health care and cultural services by a coalition of six agencies. The concept was described as an opportunity to show case multi-agency partnerships to improve services for the community and the region; an opportunity to retain and attract health care professionals; and an opportunity to revitalize commercial properties in the downtown core by increasing traffic and activity.

The Centre de sante communautaire du Temiskaming (CSCT) and the Canadian Mental Health Association – Cochrane/Temiskaming Branch (CMHA) submitted a joint facility study in January 2003 to the Town of New Liskeard.

On February 21, 2003, the Minister of Municipal Affairs and Housing signed an order allowing municipal restructuring. The amalgamation of the communities of Dymond, Haileybury and New Liskeard has brought about a change in leadership and a change in organizational structure.

Temiskaming Shores' City Council completed its first corporate Strategic Planning process in September 2004 as a disciplined effort to produce key decisions and actions that will shape the municipal organization to deliver effective and efficient services.

# TERMS OF REFERENCE — Purpose of the Charrette



In order to create a climate for investment in new economic activity in the municipality and region the Council adopted a strategic planning goal for achieving economic change through the attraction, retention and expansion of commerce and industry in the municipality. The Council recognized that capital investment in new community health care facilities could attract new secondary investment as well as retain or create health care professional jobs, generate tax revenues and promote the community's financial well-being.

As part of the 2005 budget/financial plan process, City Council has and will continue the decision making process as it relates to significant health care expenditures. As part of the City Hall Accommodation process, two local health care service providers expressed an interest in forming an alliance with the municipality. On February 11, some members of City Council and senior staff visited the Cochrane/Temiskaming Mental Health new health care complex in Timmins for the purpose of gaining an appreciation of the function and sustainability of health care services.

In January, representatives of the Northdale Manor Board of Directors met with the City Council to explore opportunities to form a partnership on the Northdale Manor Building Project.

A case can be made that there is sufficient critical mass for a proposed new integrated community health care facility. Accordingly on February 15, City Council approved the use of a Design Charrette as a planning tool to assist in the decision making process.

Members of the Design Charrette team, comprised of community stakeholders, health care professionals and design professionals have been invited to participate in a planning workshop to develop and present proposals to Council and the public for a proposed new integrated community health care facility in New Liskeard. As a secondary objective, the design team will be asked to explore design alternatives for a new City Hall and Library facility.

# ERMS OF REFERENCE — Objectives and Guiding Principles



### **OBJECTIVES & GUIDING PRINCIPLES**

#### OBJECTIVES:

#### Primary objectives:

- assist community health care providers in their planning efforts to construct new health care facilities in the downtown business area;
- develop a downtown business area revitalization plan;
- link new public sector capital expenditure to publicly owned waterfront amenities;
- utilize public sector capital investment to leverage private sector reinvestment in the downtown business area as a means to encourage economic development;
- assess the downtown business area Design Charrette benefit/impact;
- undertake a preliminary consideration of on-site development needs;
- undertake a preliminary consideration of building components;
- complete a socio economic impact analysis of "new development" on the downtown business area; and
- take control of economic development instruments that will lead to long-term community sustainability for the City of Temiskaming Shores.

#### Secondary objective:

explore partnership opportunities for a new City Hall and Library facility.

#### GUIDING PRINCIPLES:

The key words or phrases associated with the guiding principles to implement planning of integrated community health care services and the revitalization of the downtown business area of New Liskeard are:

- Attract new forms of leveraged capital investment
- Accessibility within and beyond community
- Affordability and sustainability
- Usability
- Harmonization of waterfront lands and green development and sustainability
- Diversity in form and function
- Active Living: creating healthy communities of all residents.
   Realistic development.

# TERMS OF REFERENCE — Objectives and Guiding Principles



### PURPOSE OF THE CHARRETTE

The purpose of the Design Charrette process in addressing these objectives is to:

- Examine what urban design and architectural qualities / services would make the downtown business area of New Liskeard a more desirable place to visit, live or invest in;
- Demonstrate to the general public and developers the possibilities for desirable urban and architectural form for the downtown business area of New Liskeard;
- Examine the financial advantages and / or disadvantages of revitalization and development of the downtown business area of

New Liskeard; and

 To identify any problems encountered in previous similar development in the area and make straightforward recommendations on why and how to solve them.

The public and news media were invited to attend the Design Charrette to view the Group Presentations scheduled for noon.

Present for the group presentation were:

- Darlene Wroe, Temiskaming Speaker
- Sherie-Ann Miron, Le Reflect
- Dan and Janice Dawson

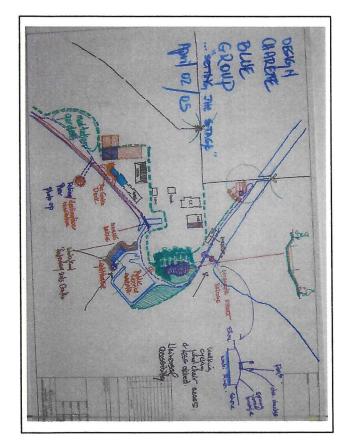
### BLUE TEAM

#### CONCEPTUALIZATION

- Expand the existing boardwalk to become a green belt walkway beginning at the Armstrong Gateway and continuing to connect to Haileybury's waterfront.
- Marina/parkland intensification with a lighthouse.
- Pedestrian bridge over Wabi River.

#### RECOMMENDATIONS

- CSCT/Mental Health to be located at Quonset Hut site location.
- 2. City Hall/Library to be located in fairground area.



### BLUE TEAM

### TEMISKAMING PARKWAY

Includes both water and land and the viewsheds

#### KEY CONCEPT

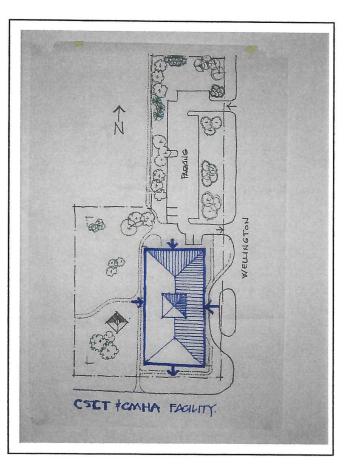
### MET CONC

"A CENTRE FOR WELL BEING"

- Creating a sense of comfort, welcome, security and "ownership".
- Green building use of renewable materials (timber cedar shingles)
- Single storey full accessible building -2 400 sq.m Gross Floor Area.
- Increased <u>SETBACKS</u> from streets and adjacent residences
- Potential for future expansion
- Vehicular access away from residential areas.
- Maximization light and view
- Maximizes continuity of connection to park and recreation facilities

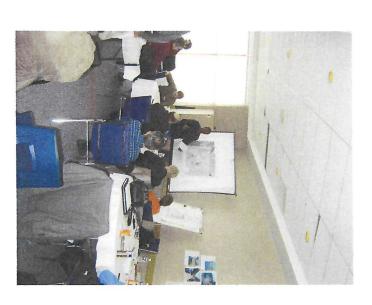
#### Assumption

• Institutional zoning including professional offices (Built to accommodate flood plain requirements)



Site plan representation for CSCTMental Health Building.

### BLUE TEAM



### Opportunities identified for Downtown Revitalization

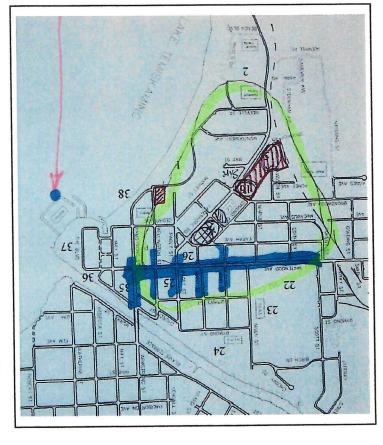
- Library
- Performance Centre (Indoor/Outdoor)
- City Hall
- Farmers Market
- Curling/Tennis Centre
- Skateboard/Bike park
- Putting Range
- Water Park
- Hotel/Conference Centre
- 0. Artisan Centre/ Econo Museum
- Wellness Outdoor Programs
- Meditation
- TiaChi
- Holistic
- a) Meditation Gardens
- b) Revitalize adjacent buildings for new uses e.g. residential
- Winter Skateway (Haileybury New Liskeard) Green Lighting Corporate
- 14. Carnival broom ball
- 5. Ice fishing (Tourney Outfitters)
- 16. Ice Sculpture Events/Competitions
- [7. "Green" Playground, wood products Earth Tone.

### RED TEAM

#### RECOMMENDATIONS

- 1. In order to facilitate the immediate timing of the "Health Services" coalition, we recommend that the CMHA and CCS partners be located on the existing Public Works site. With the successful implementation of this recommendation and the financial position of the Northdale Manor, the synergy between these two properties will prove beneficial to both.
- 2. City Hall to be located at the present site of the Quonset hut and tennis courts adjacent to the Pool Fitness Centre and Arena with a visual connection between New Liskeard and Haileybury by way of a beacon at each marina. Option for the library on the main floor city functions on the 2<sup>nd</sup> floor.
- 3. That the tennis courts and other recreational functions be relocated to the Agriculture Fair Grounds and adjacent properties as part of the redevelopment of the peninsula as a recreational/social/community/tourist/commercial space.
- 4. Library could be a stand alone building at either:
- A. Public Works site with CMHA & CCS; or
- B. Armstrong Motors site (Lakeshore Road)
- C. Located with City Hall 1st floor.

Continued...



- Represents downtown revitalization opportunities
- Demonstrates site lines to Haileybury waterfront.

### RED TEAM

#### CHALLENGES

#### Can all agencies co-exist

- l'imelines:
- Northdale A.S.A.P. Spring/Summer 05
- Communautaire de Santé (CCS) April 15/05 Canadian Mental Health Association (CMHA) & Centre
- City Hall December 31, 2006
- Library December 31, 2006
- Best Land Use:
- Fall Fair Ground (15 acres)
- Northdale (4.2 acres)
- Tennis Court adjacent
- Public Works property on Lakeshore
- ယ Site Size
- Northdale needs 47,000 sq.ft.
- City Hall needs 31,000 sq.ft.
- CMHA & CCS need 25,000 sq.ft.
- Library needs 10,000 sq.ft. (min.)
- **Functionality**
- Single facility usage
- Community complex with "extras"
- Possible solution cluster
- Financial
- Cost of property
- Cost of transportation/access
- Available funding and support
- Operational expenses i.e. legal, insurance, zoning, etc
- Servicing/infrastructure

#### BEST USE - SITES

Site No.1: Northdale & CMHA & CCS to use present Northdale Manor site along with existing town garage site.

Site No.2: The agricultural fair grounds - possibility of sale to possible location of future City Hall/Library. businesses to create revenue and tourism impact. Also

## OBSERVATIONS ON THE NATURE OF THE COMMUNITY

- Recognition of short term satellites
- Future vision of functionality and growth patterns
- Lack of free funds \$2.5 million not enough for City Hall
- Need to develop Temiskaming Shores community spirit
- Need to make best use of existing facilities
- Recognition that agricultural fair needs to relocate

### RED TEAM



- Represents the vision of joining Haileybury and New Liskeard in a phased approach.
- Use of beacons along the waterfront.
- Use of pedestrian trail between settlements.

#### Continued...

### VISION FOR WABI PENNINSULA

Open Space - buildings are adjacent to May Street

- Walking no cars, boardwalk \*
- Entertainment bandstand
- Sports/Recreation tennis court, skating, skateboard park, rollerblading, rentals of paddle, canoes, kayaks, Horne Granite \*
- Boat cruises\*
- Marina boat hook-ups for day trippers \*
- Refreshments ice cream stand, snacks, beer garden
- Green Space Parkette, picnic and viewing area
- Radio Station speaker system \*
- Parking located to service Open Space and the retail
- Armstrong gateway/additional retail
- Business/Craft/Activity Center containing elements of businesses, etc. representative of the region and municipality.
- Wellness Centre connection/activities
- \* existing services

### YELLOW TEAM

Detailed discussion on the Northdale Manor objective; CSCT/Mental Health objective and City Hall/Library objective.

The group determined that it would not focus on the Northdale Manor, favoring the two objectives of:

- CSCT/Mental Health site;
- 2. City Hall and Library site.

The Yellow team ranked four sites for the two objectives.

### **CSCT and CHMA site selection**

- 4 Wilson Chev-Olds
- 3 Fairgrounds (north half)
- 2 Can-Tire Building

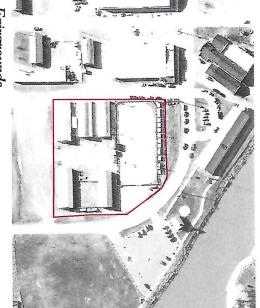
1 - Quonset Hut

#### City Hall with Library

- 4 Riding Arena
- 3 Wilson Chev-Olds 2 – Canadian Tire Building
- 1 Fairgrounds (north half)

#### RECOMMENDATIONS

- CSCT/Mental Health Quonset Hut location situated west side of Wellington opposite of arena.
- 2. City Hall/Library north half of fairgrounds on Riverside Drive.



**Fairgrounds** 

### YELLOW TEAM

### SITE ANALYSIS FOR CSCT/MENTAL HEALTH AND CITY HALL/LIBRARY

## Quonset Hut (preferred location of CSCT/Mental Health)

Good Location
Revitalization
Ample / Shared Parking
Readily available
Limited Demo
Feasible

Not in the Central Business Area but has proximity to CBD and waterfront.

### Fairground (preferred location of City Hall/Library)

Good Location
Revitalization
Ample Parking
Limited Demo
Expansion Potential
Waterfront Promotion
Town Owned

Conflict w/Green Space
Environmental Issues
Conditional on Fall Fair relocating
Flood Plain, unstable soils needs to
be determined

Comment: did not complete an urban design analysis.



Quonset Hut site – located across from New Liskeard arena

### Old Canadian Tire Building

Best Real Revitalization Good location Opportunity

Synergy with Horne Granite **Expansion Potential** Opportunity). Curling Club (combined investment

Price Cons

Soil Condition Demolition Required

Spacious

Future expansion

**Riding Arena** 

City Hall potential

**Ample Parking** 



Old Canadian Tire Building

#### Wilson Building

Pros

Good location Revitalization

Environmental Issues

Demolition Required (costs)

**Ample Parking** 

Comment: possibility to close Sharp Street and extend building Best use - not convinced best site City Hall potential

towards river.

Wilson Chev Olds Building



Not in the CBD Pedestrian constraints Good Investment for uses Conflict with intended Fall Fair use. Other than City Hall

### GREEN TEAM

#### Site Requirements

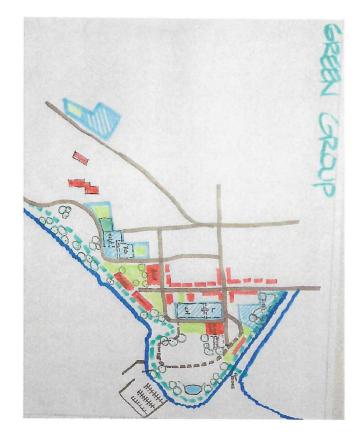
- Community Health Services Centre
- approximately a 2 ac. site -Site requirements include a 17,000 ft.2 footprint with 40 parking spaces on
- City Hall and Library
- approximately a 4 ac. site -Site requirements include 25,000 ft.2 footprint with 100 parking spaces on

#### Waterfront Drive Concept

- along Waterfront Drive. Concept is to cluster city hall, library and community health services centre
- Location: opposite arena and fitness complex

#### **Benefits of Concept**

- -municipally owned land
- -site is easily redeveloped i.e. clean site
- -easy access along existing street system
- -close proximity to fitness building
- -aesthetic values i.e. vista across lake
- --utilizes existing parking as well as can add to needed parking
- -only concept to potentially combine three facilities
- architecturally integrated -each building in site could be developed independently or could be



### GREEN TEAM

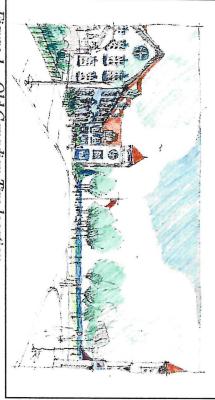


Figure 1 - Old Canadian Tire location.



Enhancing opportunities for Youth activities.

### Temiskaming Shores-River Concept

- Concept is to construct a combined City Hall-Library complex with a large shoreline 'people place'
- Location is on former arena/Canadian Tire site

#### Benefits of Concept

- -provides for redevelopment of underutilized site
- "-opportunity to create a true city-centre with large public gathering place for community benefits, cultural events i.e. amphitheatre or theatre in the round "-stimulus to further development and redevelopment of waterfront
- -more a people centre
- "-aesthetics of lake vista
- -good transportation access
- -close to business community generate new commercial activity
- -waterfront park/youth opportunities
- ⇒ Figure 1 View of new City Hall and Library adjacent to Temiskaming Shores Park.

### GREEN TEAM

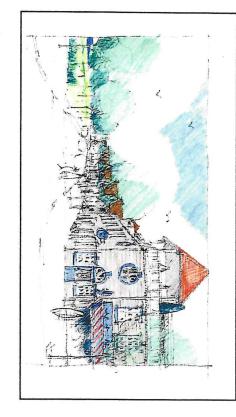


Figure 2

### Armstrong Gateway Concept

 Concept is to construct a combined City Hall-Library complex along the shoreline of the Wabi River adjacent to bridge
 Location is on Wilson Chev-Olds Dealership

#### Benefits to Concept

- -identifiable focal point as gateway into downtown. High profile location.
- --purchaseable property
- -- opportunity to redevelop site
- --pedestrian access from Armstrong Street
- --potential to complete linear open space along Wabi River shoreline to Armstrong Street through extension of boardwalk
- ⇒ Figure 2 View of new City Hall and Library at Armstrong looking south east down Sharpe Street along the riverside walkway.

### Facilitator

John van Nostrand
Partner – Planning Alliance
Principal – Architect Alliance

### Background

and the Antamina Housing Programme. always to link the architectural, planning and municipal engineering design 30 years experience as a planner and architect. He has executed numerous John van Nostrand, B Arch, FRAIC, CIP, RPP / Architect and Planner, has nearly including the New Atuabo Mine Resettlement Project, the Kampala Urban Study, processes. planning and urban development projects in Canada and overseas, and seeks John has led a number of complex multi-disciplinary projects

# Conclusions of the Design Charette

John suggested that Council should focus on where the City is going in the future and what are the common of the report). John concluded that the Design Charrette should embrace the sense of "the City as a whole" vision of joining the communities of Haileybury and New Liskeard in a phased approach (see sketch on page 16 John began his concluding comments by referring to the "Red Team" and their deliberations with respect to the

### FACILITATOR'S CONCLUSIONS

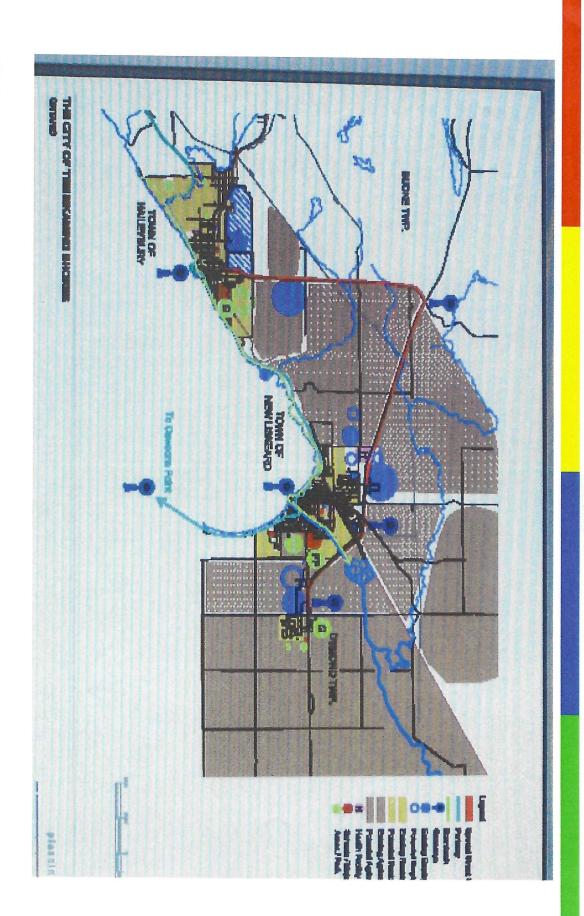
common elements. John concluded that: John used a series of mapping overlays as illustrated on the map (shown on page 25) as a means of describing

- that the City needs to prepare a "Structure Plan" for the entire community and evaluate recommendations for the location of the proposed new health facilities, City Hall and library within the context
- the City needs to invest in public infrastructure components which are both common to Haileybury and New Liskeard, at the same time that it supports specific public building.

  John referred to his map and described the functionality of the Temiskaming Parkway as a vision and future

goal leading to the City as a whole theme

- ယ that the consensus of the Design Charrette is clear that the Quonset Hut site is the best site for the proposed health facility given the combination of variables during the workshop.
- 4 that consideration should be given to splitting the City Hall and Library (in the form of a new regional library) into separate buildings located in New Liskeard and Haileybury respectively. John suggested that if a regional library was constructed in New Liskeard then City Hall should be constructed in Haileybury.
- Ċ John suggested that the Design Charrette workshop could serve as the foundation and rational for addition provincial funding associated with the amalgamation transition.



## By Ken P. Zurby Summary and Conclusions of the Design Charrette Process

and to comment on the integrated community health care facility Design Charrette Terms of Reference At the beginning of the workshop, the facilitator, John van Nostrand, invited the participants to introduce themselves

the workshop. Summarized below are their abbreviated comments: In offering with response to the Terms of Reference, the health care agencies described their respective views on

### Northdale Manor - Maurice Landriault

comparable savings and operational efficiencies as a threshold to altering their building plans been invested. It was suggested by Northdale Manor representatives that it would be necessary to consider explained that the expansion project was well under way to the extent that approximately one million dollars had Rhetorically questioned why the expansion project had been included in the terms of reference. Mr. Landriault

mentioned the recent Ontario Medical Association settlement and suggested that the municipality should focus on municipality on group practice facilitation. refining its health care professional recruitment and retention program. He suggested more research by the Mentioned in their respective introductory remarks the services that the regional hospital provides. Mr. Coveyduck Temiskaming Hospital – Mr. Wayne Coveyduck, Executive Director and Mr. Ray Trowhill, Facility Planner

# SUMMARY AND CONCLUSIONS OF DESIGN CHARRETTE PROCESS

# Temiskaming Health Unit – Ms. Esther Millar, Chief Executive Office

from the Design Charrette process Mentioned that the health Unit would be interested in examining opportunities to improve health services arising

# CSCT / Cochrane/Temiskaming Mental Health Association - Ms. Jocelyn Maxwell, Executive Director and Ms. Judy Shanks, Chief Executive Officer

spaces on approximately a 2 acre site care facility in the downtown core. Preliminary site requirements included a 17,000 sq. ft. footprint with forty parking Jointly addressed the workshop, describing the immediacy of the timelines being April 15 to accommodate a health

# City of Temiskaming Shores Accommodation Needs - Ken P. Zurby, CAO

available to the municipality was offered Hall and Library facility were to be regarded as secondary objectives. A description of economic development tools Mentioned to the workshop that Council had determined that opportunities to explore partnerships for a new City

workshop deliberations Following the workshop introductions, Design Charrette participants participated in a bus tour of the municipality. Representatives from the Temiskaming Hospital and the Temiskaming Health Unit did not participate in the group

afternoon. Design Charrette participants were assigned to their respective teams and focused on design session #1 for the

# Rebuilding Indonesia - A Commentary by John van Nostrand

appointment to Care Canada's International, Multi-Disciplinary Team, to determine the next steps in the recovery of Indonesia following the Boxing Day tsunami that claimed over 180,000 lives. Design Charrette organizers altered the original workshop dates following acknowledgement of Mr. van Nostrand's

stakeholders search for partnership opportunities could take a lead role in supplying finished wood products to the disaster area. He suggested that community earthquakes. John drew a linkage between the City of Temiskaming Shores as a forestry resource rich area that disasters, he concluded that traditional wooden structures have structural flexibility to allow them to survive presented, pictorially, evidence of the tsunami's destruction of personal property and infrastructure on the island of describing Mr. van Nostrand's rebuilding efforts in the Indonesia province of BandaAceh. Mr. van Nostrand Design Charrette participants were provided with a copy of the March 31, 2005 Globe & Mail feature article John mentioned that in studying the various kinds of dwellings that could best resist future natural

## Design Charrette Workshop Continuation / April 2

each group sufficient time for preparation of their presentation at noon. deliberated by the respective teams. It was agreed that design session # 2 would continue until 11:00 a.m. to allow Workshop team leaders and the facilitator met early Saturday morning to discuss and evaluate the issues being

would

d at the

ling rea

emerge Zew

d effort

up photo



The ideas that were exchanged, experiences shared and vision created will be the inspiration for development. A special thank you to all who participated in the City of Temiskaming Shores Design Charrette.